



2026-2030

# MSU Sustainable Development Plan

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Dear academic staff, students, partners, and friends,

In the modern era, sustainable development has become one of the key priorities of the global agenda. Challenges such as climate change, social inequality, responsible resource management, and sustainable economic growth require comprehensive and coordinated efforts. Addressing these issues calls not only for the commitment of governments but also for the active engagement of higher education institutions.

In the Republic of Azerbaijan, the implementation of sustainable development principles and the expansion of activities aligned with the United Nations Sustainable Development Goals (SDGs) have become important priorities of national policy. The initiatives undertaken in this direction aim to protect the environment, improve social welfare, and promote inclusive and sustainable economic development.

As a regional higher education institution, Mingachevir State University considers contributing to these global and national priorities an essential part of its strategic mission. The university strives to systematically integrate the principles of sustainable development into its education, research, innovation, governance, and community engagement activities. This approach aims to foster a sustainability-oriented mindset among students, encourage innovative solutions, and contribute to the sustainable development of society.

The MSU Sustainable Development Plan 2026–2030 serves as a strategic roadmap designed to strengthen sustainability principles within the university's activities. The plan defines key priorities and action areas that will enhance the university's contribution to the Sustainable Development Goals through education, research, governance, international cooperation, and community engagement.

I am confident that through the joint efforts of our academic community, students, partners, and stakeholders, the successful implementation of this plan will be achieved. By working together, we can transform our university into a modern and responsible institution guided by the principles of sustainable development.



## **Anar Eminov** **Message from the** **Rector**

# Introduction

The “MSU Sustainable Development Plan” has been developed based on the “MSU 2030: Development Strategy” and outlines the University’s roadmap for advancement in line with sustainability principles through 2030.

In the preparation of this Plan, the following strategic documents were taken into consideration: the United Nations’ “Transforming Our World: The 2030 Agenda for Sustainable Development”, “Azerbaijan 2030: National Priorities for Socio-Economic Development”, and the “Socio-Economic Development Strategy of the Republic of Azerbaijan for 2022–2026”, as well as key national and international trends in higher education.

The needs and challenges in the field of sustainable development are greater than ever before, and within the framework of this Plan, the further expansion of MSU’s activities and contributions in this area is envisaged. Reflecting the University’s mission, values, goals, and objectives in sustainable development, the Plan aims to strengthen MSU’s regional leadership potential.



# MSU Sustainable Development Model



## Leadership Commitment

vision, mission, and the University Sustainable Development Committee



## Networking and Collaboration

joint activities with faculties, students, enterprises, government institutions, and NGOs



## Engagement and Partnerships

international cooperation, projects, and training initiatives



## Education and Learning

education for sustainable development



## Research Integration

interdisciplinary and multidisciplinary research

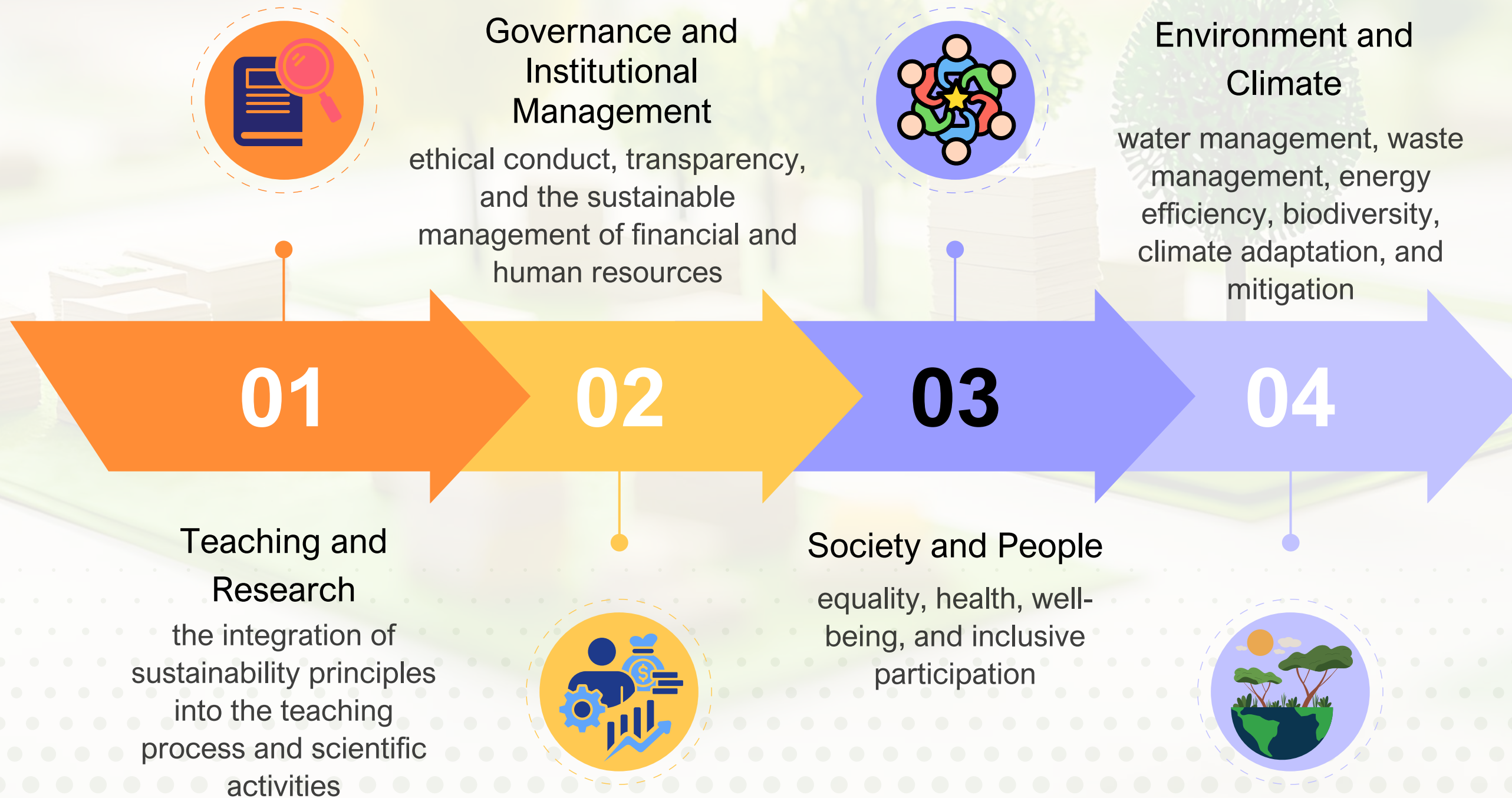
# At the center of the Model stands the “MSU Academic Sustainability Values System”, which includes:



# MSU's Potential Contributions to Sustainable Development



Four main areas have been identified:



# Mission, Vision, and Values for Sustainable Development



## Mission:



To deliver higher education programs, conduct scientific research, and provide community services that contribute to sustainable development.

## Vision:



To become a university of the new era and to rank among the national leading universities guided by the principles of sustainable development.

## Values:



- Academic ethics
- Commitment to the United Nations Sustainable Development Goals (SDGs) Participation and inclusiveness
- Social responsibility
- Quality and excellence
- Transparency and accountability
- Environmental awareness and sustainability

# Sustainable Development Goals

## Goal 1

To establish a green campus and green governance model that ensures the efficient and responsible use of natural resources while promoting environmental sustainability. The model will support energy efficiency, sustainable infrastructure, waste reduction, and a healthy, environmentally friendly campus environment.

## Goal 2

To create a higher education environment that actively contributes to sustainable development at regional, national, and international levels. The university will foster the knowledge, skills, and values of students and staff in accordance with sustainable development principles through education, research, and community engagement.



# OBJECTIVES

## Objectives under Goal 1



### Green Campus

To prioritize a “green approach” in the design and implementation of new campus projects



To expand green areas and promote a healthy campus environment

### Green Areas

### Carbon Reduction

To develop an action plan for the reduction of greenhouse gas emissions

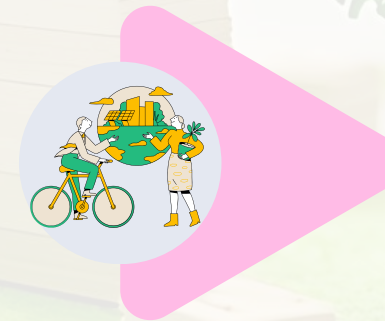


To enhance energy efficiency and expand the use of alternative energy sources

### Energy Efficiency

### Water & Waste

To improve water and waste management systems



To promote the use of campus buses and bicycles to reduce carbon emissions and support a healthy environment

### Sustainable Mobility

### Global Rankings

To participate in international sustainability rankings.



To implement ISO 9001 and ISO 21001 certification systems

### Quality Certification

# OBJECTIVES

## Objectives under Goal 2



### SD Policy

To approve and implement the MSU Sustainable Development Policy



### SD Reports

To develop and publish sustainability reports



### Green Initiatives

To establish initiatives such as the Sustainable Energy Club and the “Green Energy House”



### Student Engagement

To expand volunteerism and student engagement in sustainable development initiatives



### Green Plan

To prepare an Annual Green Action Plan



### Partnerships

To benefit from international partnerships and exchange opportunities in the field of sustainable development



### Green Rising

To support the activities of sustainable universities within the framework of the “Green Rising” model





# MINGƏÇEVİR DÖVLƏT UNİVERSİTETİ

## Monitoring and Evaluation


Within the framework of the Sustainable Development Plan, the results achieved under the defined goals and activities will be regularly monitored and systematically evaluated.


The evaluation results will be summarized annually and prepared in the form of an annual report, which will be published on the University's official website to ensure transparency. In addition, the results obtained will serve as an important source of information for the preparation of subsequent action plans and for institutional decision-making processes related to sustainable development.

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